

## Care Services Portfolio Budget Monitoring Summary

2014/15 Actuals £'000	Division Service Areas	2015/16 Original Budget £'000	2015/16 Latest Approved £'000	2015/16 Projected Outturn £'000	Variation £'000	Notes	Variation Last Reported £'000	Full Year Effect £'000	
<b>EDUCATION CARE &amp; HEALTH SERVICES DEPARTMENT</b>									
<b>Adult Social Care</b>									
25,785	Assessment and Care Management	23,630	24,118	24,124	6	1	80	Cr 192	
3,389	Direct Services	3,200	3,200	3,229	29	2	0		
3,532	Learning Disabilities Care Management	3,879	3,703	3,744	41	3	Cr 79	136	
1,949	Learning Disabilities Day and Short Breaks Service	1,953	1,953	1,953	0	4	0		
1,326	Learning Disabilities Housing & Support	1,250	1,320	1,320	0		0		
<b>35,981</b>		<b>33,912</b>	<b>34,294</b>	<b>34,370</b>	<b>76</b>		<b>1</b>	<b>Cr 56</b>	
<b>Operational Housing</b>									
Cr 1	Enabling Activities	Cr 1	Cr 1	Cr 1	0		0	0	
Cr 1,594	Housing Benefits	Cr 2,122	Cr 2,122	Cr 2,122	0		0	0	
5,683	Housing Needs	5,638	6,312	6,312	0		0	470	
	Housing funds held in contingency	0	0	0	0		0	Cr 470	
<b>4,088</b>		<b>3,515</b>	<b>4,189</b>	<b>4,189</b>	<b>0</b>	5	<b>0</b>	<b>0</b>	
<b>Strategic and Business Support Service</b>									
1,807	Strategic & Business Support	2,143	2,143	2,070	Cr 73	6	Cr 160	0	
298	Learning & Development	305	305	265	Cr 40	6	0	0	
<b>2,105</b>		<b>2,448</b>	<b>2,448</b>	<b>2,335</b>	<b>Cr 113</b>		<b>Cr 160</b>	<b>0</b>	
<b>Children's Social Care</b>									
16,897	Care and Resources	17,855	17,828	18,010	182	7	55	248	
1,783	Safeguarding and Quality Assurance	1,482	1,509	1,573	64		0	55	
3,420	Safeguarding and Care Planning	5,520	5,526	5,510	Cr 16		0	Cr 38	
3,583	Early Intervention and Family Support	652	652	667	15		77	0	
2,101	Children's Disability Service	2,379	2,372	2,143	Cr 229		0	Cr 137	
<b>27,784</b>		<b>27,888</b>	<b>27,887</b>	<b>27,903</b>	<b>16</b>		<b>132</b>	<b>128</b>	
<b>Commissioning</b>									
3,101	Commissioning					8			
	- Net Expenditure	4,283	4,288	4,181	Cr 107			78	0
	- Recharge to Better Care Fund	Cr 1,535	Cr 1,535	Cr 1,505	Cr 30		0	0	
1,199	Information & Early Intervention					9			
	- Net Expenditure	1,265	1,265	1,215	Cr 50			Cr 77	0
	- Recharge to Better Care Fund	Cr 1,265	Cr 1,265	Cr 1,215	Cr 50		Cr 77	0	
24,054	Learning Disabilities	24,694	24,578	24,274	Cr 304	10	Cr 110	97	
5,765	Mental Health Services	6,514	6,233	6,137	Cr 96	11	Cr 259	0	
1,779	Supporting People	1,413	1,413	1,413	0	12	Cr 40	0	
	Better Care Fund					13			
	- Expenditure	18,331	18,331	18,331	0			0	0
	- Income	Cr 18,482	Cr 18,482	Cr 18,482	0			0	0
	- Variation on Protection of Social Care	0	0	80	Cr 80		Cr 77		
	NHS Support for Social Care					14			
	- Expenditure	0	614	614	0			0	0
Cr 11,078	- Income	0	Cr 614	Cr 614	0		0	0	
<b>35,217</b>		<b>35,218</b>	<b>34,826</b>	<b>34,269</b>	<b>Cr 557</b>		<b>Cr 408</b>	<b>97</b>	
<b>Public Health</b>									
12,238	Public Health	12,582	14,483	13,839	Cr 644	14	Cr 50	Cr 1,118	
	Management Action - Reduction in grant funding	0	0	Cr 277	Cr 277			0	Cr 298
Cr 12,601	Public Health - Grant Income	Cr 12,954	Cr 14,855	Cr 13,934	Cr 921			50	921
<b>Cr 363</b>		<b>Cr 372</b>	<b>Cr 372</b>	<b>Cr 372</b>	<b>0</b>		<b>0</b>	<b>Cr 495</b>	
	Savings achieved early in 2015/16 for 2016/17	0	0	Cr 1,045	Cr 1,045	15	0	Cr 1,623	
<b>104,812</b>	<b>TOTAL CONTROLLABLE ECHS DEPT</b>	<b>102,609</b>	<b>103,272</b>	<b>101,649</b>	<b>Cr 1,623</b>		<b>Cr 435</b>	<b>Cr 1,949</b>	
1,401	<b>TOTAL NON CONTROLLABLE</b>	378	378	394	16		16	0	
10,516	<b>TOTAL EXCLUDED RECHARGES</b>	9,404	9,431	9,431	0		0	0	
<b>116,729</b>	<b>TOTAL ECHS DEPARTMENT</b>	<b>112,391</b>	<b>113,081</b>	<b>111,474</b>	<b>Cr 1,607</b>		<b>Cr 419</b>	<b>Cr 1,949</b>	
<b>Environmental Services Dept - Housing</b>									
169	Housing Improvement	185	185	185	0		0	0	
<b>169</b>	<b>TOTAL CONTROLLABLE FOR ENV SVCES DEPT</b>	<b>185</b>	<b>185</b>	<b>185</b>	<b>0</b>		<b>0</b>	<b>0</b>	
104	<b>TOTAL NON CONTROLLABLE</b>	Cr 600	Cr 600	Cr 600	0		0	0	
364	<b>TOTAL EXCLUDED RECHARGES</b>	329	329	329	0		0	0	
<b>637</b>	<b>TOTAL FOR ENVIRONMENTAL SVCES DEPT</b>	<b>Cr 86</b>	<b>Cr 86</b>	<b>Cr 86</b>	<b>0</b>		<b>0</b>	<b>0</b>	
<b>117,366</b>	<b>TOTAL CARE SERVICES PORTFOLIO</b>	<b>112,305</b>	<b>112,995</b>	<b>111,388</b>	<b>Cr 1,607</b>		<b>Cr 419</b>	<b>Cr 1,949</b>	

**REASONS FOR VARIATIONS****1. Assessment and Care Management - Dr £6k**

The overspend in Assessment and Care Management can be analysed as follows:

	<u>Current</u> <u>Variation</u>	<u>Previous</u> <u>Variation</u>
	£'000	£'000
<u>Physical Support / Sensory Support / Memory &amp; Cognition</u>		
Services for 65 +		
- Placements	-431	-116
- Domiciliary Care / Direct Payments	50	208
- Management of demand	0	-250
Services for 18 - 64		
- Placements	249	126
- Domiciliary Care / Direct Payments	98	32
Extra Care Housing	80	80
Staffing	-40	0
	<u>6</u>	<u>80</u>

As part of the budget setting process for 2015/16, the full year effects of the overspends in Adult Social Care during 2014/15 as reported in the January 2015 budget monitoring were fully funded. Savings of £250k were also included in the budget for the management of demand at first point of contact, and current projections indicate that these will be achieved during the year.

Services for 65+ - Cr £381k

Since the last report for May, placements for the 65+ age group have reduced by 10. Domiciliary care and direct payments expenditure has also reduced during this period, reducing overall projected spend by £223k.

Services for 18 - 64 year olds - Dr £347k

Since the last report for May, placements for the 18 - 64 age group have increased by 3. Domiciliary care and direct payments expenditure has also increased during this period, increasing the overall projected spend by £189k.

Officers continue to work towards reducing costs in these area, whilst maintaining appropriate levels of care.

Extra Care Housing

The 3 external extra care housing schemes are showing a projected overspend of £80k. With the recent closure of the in-house scheme at Lubbock House and the need to move residents to alternative extra care accommodation, units in the external schemes were being kept vacant in preparation for these transfers. These however incur a weekly void cost equivalent to the rental price of the unit and the core costs of care staff, which Bromley has to pay for. These transfers have now taken place.

Staffing

At this point of the year, staffing costs are projected to underspend by £40k due to vacancies.

Contract Savings

As part of a savings exercise £110k savings have been estimated to be able to be taken across the division as part of contract savings made in year. This will follow through as a full year effect in 2016/17. This element has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

**2. Direct Services - Dr £29k**Extra Care Housing - Dr £317k

The projected overspend in the in-house ECH service is analysed as £543k overspend on staffing offset by £226k of additional income from service users. High levels of need amongst some service users has resulted in increased staffing requirements in the units and although these costs are chargeable to clients based on their individual assessments, the additional costs outweigh any additional income.

Reablement - Cr £82k

The in-house Reablement service is currently projecting an underspend of £82k . This is after allowing for the additional expenditure from the expected recruitment to 2 vacant facilitator posts this financial year. As this service generates savings for the council by reducing or preventing the need for domiciliary care packages, it is vital that vacant posts can be recruited to.

Carelink - Dr £45k

The overspend relates to the non-achievement of savings in the 2015/16 budget which was to reduce the overnight capacity. Officers are looking at how this can be resolved without impacting on the service provision.

Transport - Cr £251k

The transport service is expected to underspend by £251k this year. This is due to staff vacancies and a reduction in vehicle hire contract costs as the vehicles are in the extension period which is at a lower cost. The service is due to be provided externally shortly, and the estimated savings for the remainder of the year for this contract is £60k. This element has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

**3. Learning Disabilities Care Management - Dr £41k**

An overspend of £24k relates to the provision of domiciliary care services and direct payments for adults aged 18 and over with a learning disability.

Staffing costs in the care management teams are projected to overspend by £52k. This is as a result of a delay in the implementation of £100k savings in the 2015/16 budget, which has now been resolved.

The budget for staffing in the team that is responsible for the Shared Lives scheme is projected to underspend by £35k as a result of a vacant post.

**4. Learning Disabilities Day and Short Breaks Service - Cr £0k**

The LD In-house services are to be provided externally shortly and this should release a saving in a full year of £200k in 2016/17. The part year saving for 2015/16 is estimated to be £30k. This element has been removed as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

**5. Operational Housing - Dr 0k**

Temporary Accommodation budgets are currently forecast to overspend the latest approved budget by £649k. Increased client numbers (net increase of 15 per month during 2013/14 and 11 per month during 14/15, inclusive of welfare reform) and rising unit costs are evident, and the projections assume the trend continues during this financial year. Although the average increase in 14/15 was lower than 13/14, the average increase for the final quarter of 14/15, and first half of 15/16 has been 17 per month.

These increases have been noticeable across all London Boroughs and are the result of the pressures of rent and mortgage arrears coupled with a reduction in the numbers of properties available for temporary accommodation. There are high levels of competition and evidence of 'out bidding' between London boroughs to secure properties and this has contributed towards the high costs of nightly paid accommodation.

The full year effect of the projected overspend is currently anticipated to be a pressure of £1,119k in 2016/17. However, this only takes account of projected activity to the end of March 2016 and does not include any projected further growth in numbers beyond that point.

The use of Bellegrave for temporary accommodation compared to placing clients in alternative accommodation has potentially saved the authority £270k during 2015/16.

Although there is an overspend and a full year effect of this overspend, it is assumed that this will be dealt with through the draw down of funding held in Central Contingency.

**6. Strategic and Business Support - Cr £113k**

There is an anticipated underspend of £113k on ECHS Strategic and Business Support Division, of which £73k relates to salaries budgets and £40k to training in Learning and Development.

**7. Children's Social Care - Dr £16k**

The current projected overspend in Children's Social Care is £16k, with the main areas of under / overspending being:

**Care and Resources - Dr £182k****Placements - Dr £339k**

The budget for children's placements is projected to overspend in the region of £339k this year. This figure includes assumptions around future placements, although the level of volatility around this budget makes predictions difficult. This projection represents an increase of £141k on the figure last reported.

**Leaving Care - Cr £235k**

The budget for the cost of clients leaving care continues to underspend for 16 and 17 year olds. For the 18 plus client group there continues to be differences between the amount being paid in rent and the amount reclaimable as housing benefit, mainly due to the welfare reforms. The current overspend is projected at £141k, and it is assumed that funding will be drawn down from contingency to offset this expenditure.

**Staffing - Dr £78k**

Staffing budgets for the service are predicted to overspend by £78k, including additional costs relating to the Emergency Duty Team.

**Safeguarding & Quality Assurance - Dr £64k****No Recourse to Public Funds - Cr £12k**

The projected cost to Bromley for people with no recourse to public funding has reduced this quarter. Additional budget was moved into this area for 2015/16, and the latest figures show a projected underspend on the budget, moving from a previously reported overspend. This budget does however remain volatile.

**Care Proceedings - Dr £76k**

Costs in relation to care proceedings are currently expected to be £76k above the budget provision of £539k. The main areas of overspend are in independent social worker assessments and parenting residential assessments which are largely outside the control of the council.

**Safeguarding & Care Planning - Cr £16k**

There is a small underspend on staffing budgets projected for the service.

**Early Intervention and Family Support - Dr £15k**

There is a small overspend on staffing budgets projected for the service.

**Children's Disability Service - Cr £229k**

The projected underspend is analysed as: (i) Staffing £46k, (ii) Short Breaks service £138k, (iii) direct payments £21k and (iv) floating outreach service £24k.

**8. Commissioning - Cr £107k**

The net underspend of £107k comprises:

	Variation
	£'000
Staffing and related budgets (net)	Cr 13
Taxicard	Cr 30
Contracts	Cr 64
Carers	Cr 130
Savings found early in 2015/16 relating to 2016/17	130
Net underspend	<u>Cr 107</u>

The net projected underspend on Commissioning staffing and related budgets arises from a combination of savings arising from vacant posts partly offset by a post no longer attracting CCG funding, the use of agency staff and the requirement to make management savings in relation to a 2015/16 budget saving.

The projected underspend of £30k on Taxicard has arisen from current TfL data indicating that Bromley's take up will be lower than budgeted in 2015/16, resulting in a reduced charge to LBB. However this is based on the assumption that trip numbers remain the same as 2014/15 so may vary as the year progresses.

Commissioning contracts budgets are projected to be underspent by £64k and this relates to several different contracts. The Healthwatch contract is less than expected at the time the 2015/16 budget was prepared, efficiency savings have been achieved across a range of contracts and there is also a small projected underspend on the direct payments payroll contract. This contract varies according to volume and numbers are increasing so this element is a non-recurrent underspend.

Budgets for support to carers are anticipated to be underspent this year, partly in relation to support to voluntary organisations and partly in relation to direct payments. The Carers budget is fully funded from the Better Care Fund in 2015/16. As the budget is currently predicted to underspend it will result in a reduced charge to the Better Care Fund. As the intention of this element of the Better Care Fund was to protect existing social care services it has been assumed that the amount of this underspend will be diverted to fund other costs within social care (see also ref 13 below).

As part of a savings exercise £130k savings have been estimated to be able to be taken across the division as part of contract savings made in year. This will follow through as a full year effect in 2016/17. This element has been removed and is detailed separately in the narrative under paragraph 15.

### **9. Information and Early Intervention - Cr & Dr £50k**

This new service area was created in April 2014 under the new Adult Social Care SERCOP and it encompasses any adult social care-related service or support for which there is no test of eligibility and no requirement for review. It includes: information and advice; screening and signposting; prevention and low-level support; independent advocacy. The Local Reform and Community Voices Grant is accounted for here.

An underspend of £200k is currently anticipated which is largely a continuation of the pattern of spend in 2014/15 but also reflects savings on the mental health community wellbeing and independent complaints advocacy contracts. The underspend figure is net of minor overspends where a contract ceased as a result of a 2015/16 budget saving but where, because of contractual obligations, only a part year saving will be achieved in 2015/16.

Of this amount £150k has been identified as part of a savings exercise and is detailed separately in the narrative under paragraph 15.

The Information and Early Intervention budget is fully funded from the Better Care Fund in 2015/16. As the budget is currently predicted to underspend it will result in a reduced charge to the Better Care Fund. As the intention of this element of the Better Care Fund was to protect existing social care services it has been assumed that the amount of this underspend will be diverted to fund other costs within social care (see also ref 13 below).

### **10. Learning Disabilities - Cr £304k**

The projected underspend has increased from the previous reported underspend of £110k and this is largely due to a combination of attrition, increased income from client contributions and the removal from the forecast of previous assumptions around ordinary residence. Also, start dates have been deferred for some previously assumed costs. Savings arising from contract efficiencies and associated inflation (£260k in relation to Learning Disabilities) have been shown separately at paragraph 15 and will be used to contribute to budget savings required in 2016/17.

The increased underspend masks pressures arising from transition clients, where some high cost placements have been made.

The projections still include a considerable level of assumption relating to uncertainties (e.g. remaining transition clients, increased needs, carer breakdowns, attrition, health funding, start dates etc). Based on the information currently available an underspend of £304k is anticipated but this could vary significantly as the year progresses.

**11. Mental Health - Cr £96k**

Based on current client PSR classifications, an underspend of £72k is anticipated on Mental Health care packages. Similarly to Learning Disabilities above, at this stage the projections include a number of assumptions on future uncertainties (client moves, new placements, cost changes, health funding etc) and therefore may vary considerably as the year progresses. Savings arising from contract efficiencies and associated inflation (£60k in relation to Mental Health) have been shown separately at paragraph 15 and will be used to contribute to budget savings required in 2016/17. A further £180k has been identified as part of an early savings exercise and is also shown separately in paragraph 15.

There is a £24k saving anticipated on other mental health budgets and this arises mainly from the new arrangements for the Community Wellbeing service.

**12. Supporting People - Cr £0k**

A projected underspend in regard to additional limiting of inflationary increases and the effect of re-tendering / extending contracts at a reduced cost have resulted in an underspend of £65k. This has been identified as an early saving for 2016/17 and is also shown separately in paragraph 15. There were savings of £304k built in to the 2015/16 Supporting People budget and the £65k underspend is in excess of this.

**13. Better Care Fund - Variation on Amount Earmarked to Protect Social Care - Cr £80k**

An amount of funding from the Better Care Fund has been earmarked to protect social care. This contributes to a range of services across Adult Social Care and Commissioning Divisions. The amount allocated to Commissioning budgets is currently forecast to underspend by £330k (£130k Carers, see paragraph 8 above, and £200k Information and Early Intervention, see paragraph 9 above) and it is assumed that this will contribute to other existing budgets within Commissioning. Of this £250k has been separately identified in paragraph 15.

**14. Public Health - Cr £0k**

On the 4th June the Chancellor announced in year budget reductions for 2015/16 of £200m nationally that are to be made by the Department of Health targeted at Public Health budgets that are devolved to Local Authorities. Current estimates suggest that the reduction for Bromley will be in the region of £921k. This reduction is ongoing for future years. This has been addressed by a combination of identified savings and further management action as follows:-

<u>Service Areas</u>	<u>Variation</u> <u>£'000</u>
General PH Staffing Teams	(33)
Sexual Health (incl Staff)	(137)
NHS Health Check Programme (incl Staff)	(130)
Health Protection	(7)
National Child Measurement Programme	0
Public Health Advice	0
Obesity	0
Physical Activity	0
Substance Misuse	(209)
Smoking and Tobacco	(42)
Children 5-19 Public Health Programme	2
Misc Public Health Programme	(52)
General PH costs	(36)
Sub-Total (net of PH Grant)	<u>(644)</u>
Public Health Grant	921
Management Action	(277)
Sub-Total (Controllable)	<u><u>0</u></u>

The savings in the service areas are in the main to do with staffing adjustments, contract variations, reductions in contract volumes across the services, and running expense reductions.

In order to balance the Public Health budget in year, further management actions will have to be taken, see below. If there are any change or these cannot be found then other management actions will have to be found to replace them

<u>Service Areas</u>	<u>Variation</u> <u>£'000</u>
NHS Health Checks, Sexual Health, Obesity, smoking and tobacco - contract reductions and reductions in volumes and prescribing.	(189)
Staffing	(59)
Other in year savings to be identified	(29)
Total	<u>(277)</u>

### **15. Savings achieved early in 2015/16 for 2016/17 - Cr £1,045k**

As part of the budget monitoring process a major savings exercise was carried out in Adult Social Care/Commissioning to identify potential savings in future years. Areas have been identified where savings can be found and can be taken early. The list below shows the in year benefit of 2015/16 and the savings that will accrue in a full year in 2016/17.

<u>Service Areas</u>	<b>2015/16</b> <b>£'000</b>	<b>2016/17</b> <b>FYE</b> <b>£'000</b>
Adult Social Care/Commissioning - Contract negotiations resulting in lower contract costs than anticipated	(430)	(430)
Transport Contract coming into effect December 2015	(60)	(143)
Direct Care Services contract coming into effect October 2015	(30)	(200)
Contract savings across Commissioning division	(130)	(130)
Mental Health - efficiencies with placements, planned moves and CCG funding	(180)	(180)
Supporting People - contract efficiencies obtained	(65)	(120)
Early intervention and information- contract efficiencies obtained	(150)	(150)
Total	<u>(1,045)</u>	<u>(1,353)</u>

### **Waiver of Financial Regulations:**

The Council's Contract Procedure Rules state that where the value of a contract exceeds £50k and is to be exempt from the normal requirement to obtain competitive quotations, the Chief Officer has to obtain the agreement of the Director of Resources and Finance Director and (where over £100,000) approval of the Portfolio Holder, and report use of this exemption to Audit Sub-Committee bi-annually.

Since the last report to the Executive, waivers were approved as follows:

- There was 1 contract waiver agreed for a contract valued at £353k.
- There were 10 waiver's agreed for care placement's in both adults and children's services over £50k but less than £100k and 7 waiver's agreed for over £100k.

### **Virements Approved to date under Director's Delegated Powers**

Details of virements actioned by Chief Officers under delegated authority under the Financial Regulations "Scheme of Virement" are included in financial monitoring reports to the Portfolio Holder. Since the last report, one virement of £34k has been actioned for the transfer of funding from Learning and Development to Children's Social Care. This is to fund locum cover for Children's social workers whilst they undertake training to progress to senior practitioners.

Description	2015/16 Latest Approved Budget £'000	Variation To 2015/16 Budget £'000	Potential Impact in 2016/17
Housing Needs - Temporary Accommodation	5,663	0	Pressures in Temporary Accommodation (TA) (Bed and Breakfast) in 2015/16 are forecast to be £649k overspent. However there is funding available in the central contingency to a maximum of £1.1m and it is assumed that this will be drawn down to reduce the overspend to a net zero
Assessment and Care Management - Care Placements	19,545	Cr 34	The current full year effect on client projections is estimated as Cr £192k. This figure includes the reduction in costs of £250k as a result of the management of demand at first point of contact that was included as part of the 2015/16 budget savings.
Learning Disabilities Care Management	2,676	24	The full year effect on client projections is estimated at £136k in relation to Domiciliary Care and Direct Payments budgets.
Learning Disabilities Day, Short Breaks and Housing & Support Services	3,273	Cr 30	The full year effect of the transfer of the service to an external provider is Cr £200k.
Residential, Supported Living, Shared Lives - Learning Disabilities	24,578	Cr 304	Despite a current year projected underspend, the full year effect is estimated at an overspend of £97k. This is because the forward assumptions are based on an increasing number of LD clients (clients expected to be placed in-year in 2015/16 will only have a part year cost in 2015/16 but a full year cost in 2016/17).
Residential, Supported Living, Flexible Support, Direct Payments - Mental Health	6,233	Cr 276	The full year impact of the current underspend is estimated at Cr £180k. However, as with LD above, this includes a number of assumptions so the figure is likely to vary.
Supporting People	1,413	Cr 65	The full year effect of the current year's projected underspend is Cr £120k. This has arisen from limiting inflationary increases paid to providers and re-tendering / extending contracts at a reduced cost.
Protection of Existing Social Care Services - Better Care Fund	4,250	Cr 330	There is expected to be a full year underspend of £250k on existing social care services protected by Better Care Funding. The relates to contracts in the Information and Early Intervention and Carers budgets.
Children's Social Care	27,887	16	The current full year effect impact for CSC is estimated at £128k. This can be analysed as £552k on placements, £55k for safeguarding and quality assurance, Cr £38k for no recourse to public funds clients, Cr £304k on leaving care clients and Cr £137 on services for children with disabilities.
Lubbock House	150	0	The current full year effect impact for the closure of Lubbock House is Cr £70k. Lubbock house closed in 2015/16 and this is the recovery of the remaining in year costs.
Day Opportunities	944	0	The current full year effect is Cr £100k. The invest to save reorganising Day Opportunities and operating on a new business model. Savings have been taken in previous years and this is the remaining amount.
Contract savings across Adult Social Care and Commissioning	48,490	Cr 460	The current full year effect is Cr £460k. Contracts have been challenged in terms of pricing and have been reorganised or prices increases kept to a minimum
Transport	1,852	Cr 311	The current full year effect is Cr £143k due to the tendering of the service. This could increase by a further £100k as the demand appears to have fallen for transport services and the contract is based on a cost per trip and therefore further reductions should be seen
Public Health	Cr 372	0	The current full year effect is Cr £495k. The service has seen an in year reduction in grant funding and has had to reorganise to reflect this position.



<b>Reconciliation of Latest Approved Budget</b>	<b>£'000</b>
<b>2015/16 Original Budget</b>	<b>112,305</b>
<b>Carry forwards:</b>	
Social Care funding via the CCG under s256 (Invest to Save)	
<i>Dementia:</i>	
- expenditure	122
- income	Cr 122
<i>Physical Disabilities:</i>	
- expenditure	87
- income	Cr 87
<i>Impact of Care Bill</i>	
- expenditure	105
- income	Cr 105
<i>Integration Fund - Better Care Fund</i>	
- expenditure	300
- income	Cr 300
<i>Welfare Reform Grant</i>	
- expenditure	66
- income	Cr 66
<i>Helping People Home Grant</i>	
- expenditure	28
- income	Cr 28
<i>Winter Resilience</i>	
- expenditure	15
- income	Cr 15
<i>Adoption Reform Grant</i>	
- expenditure	284
- income	Cr 284
<i>Tackling Troubled Families Grant</i>	
- expenditure	226
- income	Cr 226
<b>Other:</b>	
Housing Regulations Grant	
- expenditure	3
- income	Cr 3
Social Care Innovation Grant	
- expenditure	100
- income	Cr 100
Youth on Remand (LASPO) Reduction in Grant	
- expenditure	Cr 18
- income	18
Transfer of Housing Strategy from R&R	51
ASC Early Intervention Service restructure	Cr 10
Deprivation of Liberty Safeguards Grant	
- expenditure	127
- income	Cr 127
Independent Living Fund Grant	
- expenditure	526
- income	Cr 526
Tackling Troubled Families Grant	
- expenditure	608
- income	Cr 608
Increased cost of homelessness	
- expenditure	649
Public Health Grant - Transfer of 0 - 5 years (Health Visitors)	
- expenditure	1,901
- income	Cr 1,901
	<u>690</u>
<b>2015/16 Latest Approved Budget</b>	<b><u>112,995</u></b>